

Appendix 18 - Capital Programme 2026-2031

Strategic Priority	Expenditure (£m)					Financing (£m)							
	2026/27	2027/28	2028/29	2029/30	2030/31	Total Expenditure	2026/27	2027/28	2028/29	2029/30	2030/31	Total Financing	Total Borrowing
Community Leadership	4.677	0.045	0.000	0.000	0.000	4.722	(4.245)	0.000	0.000	0.000	0.000	(4.245)	0.477
Running the Business	0.310	0.234	0.425	0.000	0.000	0.969	0.000	(5.146)	0.000	0.000	0.000	(5.146)	(4.177)
Environmental Stewardship	2.346	1.298	1.066	1.066	0.000	5.777	(0.250)	(0.128)	0.000	0.000	0.000	(0.378)	5.399
Economic Prosperity	3.561	3.365	0.000	0.000	0.000	6.926	(1.325)	(3.365)	0.000	0.000	0.000	(4.690)	2.236
Quality Housing and Place Making	7.004	1.539	1.539	1.539	1.539	13.160	(2.444)	(1.539)	(1.539)	(1.539)	(1.539)	(8.600)	4.560
Total Capital Programme	17.898	6.481	3.030	2.605	1.539	31.554	(8.264)	(10.178)	(1.539)	(1.539)	(1.539)	(23.059)	8.495

Main Programme

Directorate	Service	Project	Strategic Priority	Expenditure (£m)						Total Expenditure	Financing (£m)					Total Financing	Total Borrowing
				2026/27	2027/28	2028/29	2029/30	2030/31	2026/27		2027/28	2028/29	2029/30	2030/31			
Resources	Digital Innovation - Capital	Laptop Refresh	Running the Business	0.068	0.068	-	-	-	0.136	-	-	-	-	-	-	0.136	
Resources	Digital Innovation - Capital	Robotic Process Automation (RPA)	Running the Business	0.017	-	-	-	-	0.017	-	-	-	-	-	-	0.017	
Resources	Digital Innovation - Capital Total			0.085	0.068	-	-	-	0.153	-	-	-	-	-	-	0.153	
Resources Total				0.085	0.068	-	-	-	0.153	-	-	-	-	-	-	0.153	
Neighbourhood Services	Wellbeing and Housing - Capital	Bicester Leisure Centre 3G Resurfacing	Community Leadership	0.152	-	-	-	-	0.152	-	-	-	-	-	-	0.152	
Neighbourhood Services	Wellbeing and Housing - Capital	Development of Activity Play Zones	Community Leadership	0.016	-	-	-	-	0.016	(0.016)	-	-	-	-	(0.016)	-	
Neighbourhood Services	Wellbeing and Housing - Capital	Disabled Facilities Grants*	Quality Housing and Place Making	1.944	1.539	1.539	1.539	1.539	8.100	(1.944)	(1.539)	(1.539)	(1.539)	(1.539)	(8.100)	-	
Neighbourhood Services	Wellbeing and Housing - Capital	Graven Hill Community and Infrastructure Projects	Community Leadership	0.060	-	-	-	-	0.060	-	-	-	-	-	-	0.060	
Neighbourhood Services	Wellbeing and Housing - Capital	Kingsmere Public Art	Community Leadership	0.028	-	-	-	-	0.028	(0.028)	-	-	-	-	(0.028)	-	
Neighbourhood Services	Wellbeing and Housing - Capital	Longford Park Art	Community Leadership	0.045	-	-	-	-	0.045	-	-	-	-	-	-	0.045	
Neighbourhood Services	Wellbeing and Housing - Capital	NOA 3G Pitch Development**	Community Leadership	1.500	-	-	-	-	1.500	(1.194)	-	-	-	-	(1.194)	0.306	
Neighbourhood Services	Wellbeing and Housing - Capital	Purchase of Temporary Accommodation	Quality Housing and Place Making	3.000	-	-	-	-	3.000	-	-	-	-	-	-	3.000	
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - Hanwell Fields Community Centre Projects	Community Leadership	0.284	-	-	-	-	0.284	(0.284)	-	-	-	-	(0.284)	-	
Neighbourhood Services	Wellbeing and Housing - Capital	Self contained Temporary Accommodation Units – Bicester	Quality Housing and Place Making	2.000	-	-	-	-	2.000	(0.500)	-	-	-	-	(0.500)	1.500	
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - Yarnton Village Hall Project	Community Leadership	0.023	-	-	-	-	0.023	(0.023)	-	-	-	-	(0.023)	-	
Neighbourhood Services	Wellbeing and Housing - Capital	S106 – Fritwell Playing Fields Equipment Contribution	Community Leadership	0.033	-	-	-	-	0.033	-	-	-	-	-	-	0.033	
Neighbourhood Services	Wellbeing and Housing - Capital	Whitelands Farm 3G Pitch	Community Leadership	0.900	-	-	-	-	0.900	(0.900)	-	-	-	-	(0.900)	-	
Neighbourhood Services	Wellbeing and Housing - Capital Total			9.985	1.539	1.539	1.539	1.539	16.141	(4.889)	(1.539)	(1.539)	(1.539)	(1.539)	(11.045)	5.096	
Neighbourhood Services	Environmental Services - Capital	Burnehyll- Bicester Country Park	Community Leadership	0.076	0.045	-	-	-	0.121	-	-	-	-	-	-	0.121	
Neighbourhood Services	Environmental Services - Capital	Vehicle Replacement Programme	Environmental Stewardship	1.066	1.066	1.066	1.066	-	4.265	-	-	-	-	-	-	4.265	
Neighbourhood Services	Environmental Services - Capital Total			1.142	1.111	1.066	1.066	-	4.386	-	-	-	-	-	-	4.386	
Neighbourhood Services Total				11.127	2.650	2.605	2.605	1.539	20.527	(4.889)	(1.539)	(1.539)	(1.539)	(1.539)	(11.045)	9.482	
Place and Regeneration	Property - Capital	Castle Quay Roof	Economic Prosperity	1.620	-	-	-	-	1.620	-	-	-	-	-	-	1.620	
Place and Regeneration	Property - Capital	Community Centre Solar Panels	Environmental Stewardship	0.028	-	-	-	-	0.028	-	-	-	-	-	-	0.028	
Place and Regeneration	Property - Capital	Council Office Relocation and Development	Running the Business	-	-	-	-	-	-	-	(5.146)	-	-	-	(5.146)	(5.146)	
Place and Regeneration	Property - Capital	Fairway Flats Refurbishment	Quality Housing and Place Making	0.060	-	-	-	-	0.060	-	-	-	-	-	-	0.060	
Place and Regeneration	Property - Capital	Installation of Photovoltaic at CDC Property	Environmental Stewardship	0.071	-	-	-	-	0.071	-	-	-	-	-	-	0.071	
Place and Regeneration	Property - Capital	Kidlington Leisure New Electrical Main	Running the Business	0.020	-	-	-	-	0.020	-	-	-	-	-	-	0.020	
Place and Regeneration	Property - Capital	Public Sector Decarbonisation Scheme (PSDS) 4	Environmental Stewardship	0.708	0.232	-	-	-	0.940	(0.250)	(0.128)	-	-	-	(0.378)	0.562	
Place and Regeneration	Property - Capital	Refurbishment Works to Canal Side Entrance to Castle Quay Centre	Economic Prosperity	0.146	-	-	-	-	0.146	-	-	-	-	-	-	0.146	
Place and Regeneration	Property - Capital	Replacement of lifts and the Refurbishment Works to Castle Quay Centre South Car Park	Economic Prosperity	0.470	-	-	-	-	0.470	-	-	-	-	-	-	0.470	

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Directorate	Service	Project	Strategic Priority	Expenditure (£m)					Total Expenditure	Financing (£m)					Total Financing	Total Borrowing
				2026/27	2027/28	2028/29	2029/30	2030/31		2026/27	2027/28	2028/29	2029/30	2030/31		
Place and Regeneration	Property - Capital	Spiceball Sports Centre - Solar PV Car Ports	Environmental Stewardship	0.070	-	-	-	-	0.070	-	-	-	-	-	-	0.070
Place and Regeneration	Property - Capital	Thorpe Lane - Heater Replacement (Gas to Electric)	Environmental Stewardship	0.024	-	-	-	-	0.024	-	-	-	-	-	-	0.024
Place and Regeneration	Property - Capital	Thorpe Lane - Solar Panels	Environmental Stewardship	0.034	-	-	-	-	0.034	-	-	-	-	-	-	0.034
Place and Regeneration	Property - Capital	Vehicle Replacement Programme	Environmental Stewardship	0.345	-	-	-	-	0.345	-	-	-	-	-	-	0.345
Place and Regeneration	Property - Capital	EPC Remedial & Improvement Works	Running the Business	0.125	0.166	0.425	-	-	0.716	-	-	-	-	-	-	0.716
Place and Regeneration	Property - Capital	Franklins House Waterproof Membrane & Equipment	Running the Business	0.080	-	-	-	-	0.080	-	-	-	-	-	-	0.080
Place and Regeneration	Property - Capital	Banbury Library	Community Leadership	1.560	-	-	-	-	1.560	(1.800)	-	-	-	-	(1.800)	(0.240)
Place and Regeneration	Property - Capital Total			5.361	0.398	0.425	-	-	6.184	(2.050)	(5.274)	-	-	-	(7.324)	(1.140)
Place and Regeneration	Regeneration and Economy - Capital	Transforming Bicester Market Square	Economic Prosperity	1.325	3.365	-	-	-	4.690	(1.325)	(3.365)	-	-	-	(4.690)	-
Place and Regeneration	Regeneration and Economy - Capital Total			1.325	3.365	-	-	-	4.690	(1.325)	(3.365)	-	-	-	(4.690)	-
Place and Regeneration Total				6.686	3.763	0.425	-	-	10.874	(3.375)	(8.639)	-	-	-	(12.014)	(1.140)
Total				17.898	6.481	3.030	2.605	1.539	31.554	(8.264)	(10.178)	(1.539)	(1.539)	(1.539)	(23.059)	8.495

* Subject to confirmation of Better Care Fund allocation
** Denotes movement from pipeline into the main capital programme

Pipeline Projects

Directorate	Service	Project	Strategic Priority	Current Expected Budget £m
Place and Regeneration	Property - Capital	Development of New Bicester Depot	Running the Business	3.510
Place and Regeneration	Property - Capital	Kidlington Sports Centre - Solar PV Car Ports	Environmental Stewardship	0.135
Neighbourhood Services	Environmental Services - Capital	Net Zero Projects	Environmental Stewardship	0.064
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - Bicester Leisure Centre Extension	Community Leadership	1.276
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - Kidlington & Gosford Leisure Centre	Community Leadership	0.002
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - Milton Road Community Facility and Sports Pitch Project	Community Leadership	0.479
Neighbourhood Services	Wellbeing and Housing - Capital	S106 - The Hill Improvements Project	Community Leadership	0.050
Total				5.516